

# RAPID PLANNING

SUSTAINABLE INFRASTRUCTURE, ENVIRONMENTAL  
AND RESOURCE MANAGEMENT FOR  
HIGHLY DYNAMIC METROPOLISES

**GOVERNANCE & STAKEHOLDER ASSESSMENT:**

**STAKEHOLDER WORKSHOP**

**09. NOVEMBER 2016**

## GOVERNANCE & STAKEHOLDER ASSESSMENT IN RP

- **WP 9 ‘Stakeholder Participation Enhancement and Change Management’:**
  - **social and governance perspective**
  - strengthening **cooperation between stakeholders** in planning, decision-making and implementation processes
  - closely linked to **technical part: identify persons** to activate **linkages and synergies** elaborated **between the RP sectors**
- **Task 9.1 ‘System and Actor Analysis’:**
  - to **understand the governance system for all case cities**
    - the interaction between public, private stakeholders, cultural characteristics and economic interests
  - to **identify all relevant stakeholders**
  - to assess their **roles** and **working relationships**

## GOVERNANCE & STAKEHOLDER ASSESSMENT IN RP

### METHODOLOGY

- Desktop research
- Findings of WP 1.3 Legislation and Policy Assessment on tasks and functions of public entities
- Findings of WP 8.3 Monitoring a Planning and Decision-Making Process (all sector, level roles)
- Important source: expert interviews for validation in Kigali

**IZES TEAM (RAPID PLANNING)**  
RESEARCH GROUP 'INFRASTRUCTURE & MUNICIPAL DEVELOPMENT'



## VISUALIZATION: STAKEHOLDER MAPS

### Transfer Governance Theory into Case City Stakeholder Maps

- Different levels (International, National, City)
- RP sectors (waste, water/ wastewater, energy, urban agriculture)
- Different society groups (public, civil, private)
- Tasks, interrelations and impact factors
- RP cities political and cultural characteristics (Kigali, Da Nang, Assiut, Frankfurt)

## PRELIMINARY FINDINGS: KIGALI

- **Public responsible authorities for all RP sectors, all level** → clear roles, inter-level and transsectoral interrelations existing
- **High number of private-sector enterprises and civil society organisations** involved → some already make use of links between the sectors (waste – energy, water – agriculture)
- **Strong cooperation with (international) stakeholders** in particular in the agriculture sector
- **Active involvement of citizens, organisations, local governments and private-sector enterprises** in urban development issues (development plans, budgeting, policy development, determination of fees, etc.)
- **Balanced relationship** between public sector, private sector and citizens (Good Governance)

## NEXT STEPS

FEEDBACK & VALIDATION FROM  
KIGALI STAKEHOLDER

Validation of identified stakeholders

Deeper insights on interrelations in decision making-processes

Impact factors of different society groups

**THANK YOU VERY MUCH FOR YOUR ATTENTION!**

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